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TESTIMONY of
BYRNE LOVELL, DANNY L. CHEN, LAUREN E. TENNEY, AND KARL VISCHER
Witnesses for Bonneville Power Administration

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SUBJECT: TRANSMISSION RISK ANALYSIS
Section 1. Introduction and Purpose of Testimony
Q. Please state your names and qualifications.
A. My name is Byrne Lovell, and my qualifications are contained in BP-14-Q-BPA-42.
A. My name is Danny L. Chen, and my qualifications are contained in BP-14-Q-BPA-10.
A. My name is Lauren E. Tenney, and my qualifications are contained in BP-14-Q-BPA-60.
A. My name is Karl Vischer, and my qualifications are contained in BP-14-Q-BPA-62.
Q. Please state the purpose of your testimony.
A. The purpose of this testimony is to explain and support the risk analysis portion of the development of the transmission revenue requirements for fiscal years (FY) 2014 and 2015 (the rate period). This testimony sponsors the risk analysis portions of the Transmission Revenue Requirement Study (Study), BP-14-E-BPA-08, and the Documentation for the Transmission Revenue Requirement Study (Documentation), BP-14-E-BPA-08A.
Section 2. Risk Analysis
Q. Please describe the purpose of the risk analysis.
A. We run the risk analysis to simulate changes in financial reserves from year to year to evaluate whether BPA’s 95 percent Treasury Payment Probability (TPP)

1 standard will be met. TPP is the probability that BPA will be able to meet all of
2 its cash requirements in full and on time during the two-year rate period.

3 Q. *Have you made any major changes to the risk analysis methodology for this rate*
4 *proceeding?*

5 A. No. The methodology used in this rate proceeding is essentially the one that has
6 been used in the last six rate proceedings. See Study section 2.2 and
7 Documentation Chapter 10.

8 We calculate TPP using a Monte Carlo simulation. Monte Carlo
9 simulation is a method of determining the probability of various outcomes by
10 running multiple trial runs, called games, using randomized input variables for
11 each run. We run 3,500 games (or iterations), each of which uses randomly
12 generated cash flows (created from probability distributions of the values of
13 several revenue and expense items), and then we examine the output of the
14 simulations to see how often all of BPA's financial obligations associated with TS
15 have been met. We start each game with the known level of financial reserves
16 available for risk that are attributed to Transmission (TS Reserves) at the end of
17 FY 2012. In each game, the model draws randomly from the distributions of
18 possible values for the items that can vary during FY 2013 and calculates the
19 ending reserves balance for FY 2013. This process is repeated for FY 2014 and
20 for FY 2015. Then another game is run, starting with FY 2013.

21 When all 3,500 games have been run, we count the number of games in
22 which the Treasury payment was made in both FY 2014 and FY 2015. If the
23 Treasury payment was made in both years in at least 95 percent of the games, the
24 TPP standard has been met.

1 Q. *Have you made any changes to the transmission risk analysis model (TRAM)?*

2 A. Only minor ones. We have removed one of the expenses we modeled in the
3 BP-12 rate case, and we have made some changes to the ways that revenue and
4 expense variability are modeled.

5 Q. *What change have you made to the expenses modeled?*

6 A. As in the previous rate case, we have modeled the variability, or uncertainty, of
7 the following expenses: (1) Transmission Operations; (2) Transmission
8 Maintenance; (3) Agency Services General and Administrative Expense; and
9 (4) Interest on Long-Term Debt Issued to the Treasury. We are no longer
10 modeling variability in Additional Post-Retirement Contributions to Retirement
11 Plans because the subject matter experts we consulted no longer think there is
12 significant uncertainty in those expenses.

13 We have changed how we model interest expense uncertainty. In the
14 BP-12 rate case, the distributions of interest rates were created from a single
15 forecast value that was used as the mean of a log-normal distribution. Log-normal
16 distributions are asymmetrical, which is appropriate for interest rates: interest
17 rates can increase greatly but cannot decrease below zero. Log-normal
18 distributions are defined by two settings—the mean, which was set to the forecast
19 interest rate, and the standard deviation, which governs the variability in the
20 distribution. The variability was created from an assumption of one percent for
21 the standard deviation of the distribution.

22 In this Initial Proposal, we have nine different forecast values that we can
23 use in creating our distributions, letting us create a much more detailed picture of
24 our expectations for interest rates. For each year, FY 2013 through FY 2015, we
25 have a most-likely rate, which becomes the mean of the distribution, and high and
26 low forecasts. To take advantage of the additional information we have now, we

1 used a gamma distribution, which has more settings than a log-normal
2 distribution. We used the high and low forecasts to define the high-side and low-
3 side variabilities of the distributions separately. The forecast rates are correlated
4 across the three years.

5 The resulting distributions are very lopsided, with long tails on the high
6 end, because current interest rates and projections for the next few years are very
7 low by historical standards, making it unlikely that interest rates can be very much
8 below the most-likely forecasts, while there is a non-trivial chance that rates will
9 be significantly higher than the most-likely forecasts. A detailed description of
10 the risk analysis is provided in Documentation Chapter 10.

11 Q. *What changes have you made to the modeling of revenue variability?*

12 A. We have made small changes to the way that variability associated with revenues
13 from long-term Point-to-Point (PTP) transmission and long-term Southern Intertie
14 transmission is modeled. In the previous rate case we modeled risk for these
15 products by categorizing requests for service into groups: service that was
16 requested but not yet sold (that is, requests that have not been granted service);
17 requests that have the right to extend their service commence date (defer) during
18 the rate period; requests that have the right to renew their service during the rate
19 period; and requests that might convert from another service (Formula Power
20 Transmission (FPT) service or Integration of Resources (IR) service) to PTP
21 service. For each group, we looked at historical information to determine the
22 probability of requests actually taking the action in question (defer, renew service,
23 or convert from another service). We applied the historical probability for each
24 group to the forecast revenues from the requests in the rate period to model the
25 risk associated with the revenue.

1 For this rate case, we continue to model risk related to renewals of service
2 as described above. For other types of revenue variability, however, we have
3 modeled risk for each service request individually. We consulted with BPA's
4 account executives to determine the likelihood that a particular customer would
5 extend its service commencement date or convert from FPT or IR service to PTP
6 service. We made this change because the likelihood of a request extending its
7 service commencement date or converting to PTP service varies widely based on
8 individual circumstances. For example, the likelihood of a request extending its
9 commencement date may depend on whether the generating facility associated
10 with the transmission is completed.

11 In addition, we are modeling risk around potential defaults, using credit
12 rating information from Standard and Poor's. We are using this information to
13 estimate the likelihood that transmission service customers will default on their
14 service. We then model the likelihood of the transmission capacity being resold
15 after the default occurs. Similarly, we now model possible sales of capacity that
16 may occur due to competitions for capacity under section 17.7 of BPA's tariff.
17 Documentation Chapter 10.3.

18 Q. *Are you continuing to apply a calibration adjustment in the risk analysis?*

19 A. Yes, because we think that TRAM would underestimate the uncertainty in TS net
20 revenue without it. We benchmarked the model by comparing the standard
21 deviation of the distribution of 3,500 net revenue values that are generated by
22 TRAM against historical data. The historical data we used are the differences
23 between the transmission rate case net revenue forecasts for fiscal years 2008
24 through 2012 and the actual net revenue for the same years. The standard
25 deviation for these five differences between forecasts and actuals is \$49.1 million.
26 The standard deviation for the unadjusted TRAM results is \$22.1 million for

1 FY 2014 and \$27.3 million for FY 2015, with a two-year average of
2 \$24.7 million. The disparity between the standard deviation of the forecasts and
3 actuals and the standard deviation of the TRAM results shows that we have not
4 yet captured in TRAM all of the sources of uncertainty or variability in
5 transmission net revenue forecasts.

6 Q. *Why does this matter?*

7 A. We are using TRAM to determine if transmission rates meet BPA's TPP standard
8 with the planned uses of transmission reserves described in the Initial Proposal. If
9 TRAM underestimates the uncertainty in transmission net revenue, it will
10 overestimate Transmission Services' TPP. Since the main function of the
11 transmission risk analysis is to ensure that Transmission Services' TPP is high
12 enough, this would be a serious shortcoming.

13 Q. *How did you calculate and apply the calibration adjustment?*

14 A. We ran TRAM once to collect the data needed for computing and applying the
15 calibration—the mean net revenues for each of the three years from this first
16 TRAM run, and the average of the standard deviations of the FY 2014 and
17 FY 2015 net revenues. We divide the standard deviation of the historical
18 differences between forecasts and actuals by the two-year average of the standard
19 deviations from the first TRAM run to compute the calibration multiplier. In the
20 Initial Proposal, this value is $49.1 / 24.7 = 1.99$. We use this value to compute
21 new, adjusted net revenue values for each year of each game so that the
22 distribution of 3,500 values will reflect the level of net revenue forecast
23 uncertainty we observed in the historical data. In each game, the difference
24 between the adjusted net revenue and the mean adjusted net revenue is 1.99 times
25 the difference between the unadjusted net revenue and the mean unadjusted net
26 revenue. The mean adjusted net revenue is the same as the mean unadjusted net

1 revenue. Documentation Chapter 10.5 describes in detail how we use this value
2 to compute the new, adjusted net revenue values.

3 Q. *What are the main impacts of applying the calibration adjustment?*

4 A. The chief impact is that the standard deviation of the distributions of net revenues
5 in TRAM now matches the historical data. This gives us confidence that when
6 we assert that rates are meeting BPA's TPP standard, we are taking into account a
7 realistic view of how uncertain Transmission Services' future net revenue and
8 cash flows are. The standard deviation of the FY 2014 adjusted net revenue is
9 \$43.9 million, and the corresponding value for FY 2015 is \$54.3 million. The
10 average of these two numbers is \$49.1 million, the same as the standard deviation
11 of the historical differences between forecasts and actuals, so the calibration
12 adjustment achieves its objective. The expected value of the calibration
13 adjustments is \$0, which confirms that the calibration adjustment does not change
14 the mean of the distribution, but only the standard deviation; that is, it has not
15 introduced a bias.

16 Q. *What are the results of the risk analysis for this rate period?*

17 A. BPA has identified and quantified transmission risks and designed risk mitigation
18 tools that achieve BPA's policy standard of at least a 95 percent TPP. See Study
19 section 2.2. Simulations of TS Reserves have expected values of \$437 million,
20 \$437 million, and \$410 million at the end of fiscal years 2013, 2014, and 2015
21 respectively. *Id.* These reserves and the cash flow anticipated from the proposed
22 rates for FY 2014 and FY 2015 yield a two-year TPP of over 99.9 percent,
23 thereby meeting BPA's TPP standard of 95 percent for a two-year period. In this
24 analysis, there was no need to include any planned net revenues for risk in the
25 revenue requirement. *Id.*

1 Q. *Does your analysis incorporate any proposed use of TS Reserves in the rate*
2 *period?*

3 A. We are proposing to use \$15 million of TS Reserves in each year in the rate
4 period in lieu of borrowing to fund capital projects. *Id.* section 2.3.3. That is, our
5 planned borrowing is \$15 million less than our planned use of cash for capital
6 investments, which will result in drawing down reserves by \$15 million per year.
7 The risk analysis and calculation of TS Reserves include this proposed use.

8 Q. *Have you made any other changes to the transmission risk analysis?*

9 A. No.

10 Q. *Do you anticipate making any changes to the risk analysis for the Final*
11 *Proposal?*

12 A. Yes. We plan to update the data in our risk models. We also plan to examine
13 historical data to determine whether the uncertainty in Dispatchable Energy
14 Resource Balancing Service revenue is significant enough to merit inclusion in
15 our revenue risk modeling.

16 Q. *Does this conclude your testimony?*

17 A. Yes.