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TESTIMONY of
MICHAEL R. NORMANDEAU, BYRNE E. LOVELL, and ARNOLD L. WAGNER
Witnesses for Bonneville Power Administration

SUBJECT: SUPPLEMENTAL RISK MITIGATION

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4
5 **SUBJECT: SUPPLEMENTAL RISK MITIGATION**

6 **Section 1: Introduction and Purpose of Testimony**

7 *Q. Please state your names and qualifications.*

8 A. My name is Michael Normandeau and my qualifications are contained in
9 WP-07-Q-BPA-43.

10 A. My name is Byrne Lovell and my qualifications are contained in WP-07-Q-BPA-32.

11 A. My name is Arnold Wagner and my qualifications are contained in WP-07-Q-BPA-50.

12 *Q. What is the purpose of your testimony?*

13 A. The purpose of our testimony is to sponsor the Supplemental Risk Analysis Study
14 (Study), WP-07-E-BPA-48, and the Supplemental Risk Analysis Study Documentation
15 (Documentation), WP-07-E-BPA-48A. Also we describe the risk mitigation tools used in
16 this rate case and the calculation of the probability of BPA making U.S. Treasury
17 (Treasury) payments on time and in full during the one-year rate period for this rate
18 proceeding. This testimony also examines additional Risk Mitigation Tools and efforts to
19 reduce the cost of risk mitigation in rates.

20 *Q. How is your testimony organized?*

21 A. Our testimony includes 11 sections including this introductory section. Section 2
22 summarizes the methodology for calculating the probability of making all Treasury
23 payments in full and on time. Section 3 surveys the risk mitigation tools used in the
24 ToolKit model. Section 4 discusses financial reserves. Section 5 goes over Planned Net
25 Revenues for Risk (PNRR). Section 6 is devoted to the Cost Recovery Adjustment
26 Clause (CRAC). Section 7 describes the NFB Adjustment to the CRAC. Section 8

1 explains the Dividend Distribution Clause (DDC). Section 9 details the calculation of
2 Modified Net Revenue (MNR). Section 10 highlights other possible risk mitigation
3 measures that are not quantitatively assessed in this proposal. Section 11 discusses the
4 timing of the provisions of the proposed rates for fiscal year (FY) 2009 with those of the
5 rates currently in effect for FY 2009.

6 7 **Section 2: Treasury Payment Probability Methodology**

8 *Q. What is the Treasury Payment Probability)?*

9 A. Treasury Payment Probability (TPP) is the probability (expressed as a percentage) that
10 BPA will be able to make all of its planned payments to Treasury in a rate period in full
11 and on time. TPP is the means by which BPA tests the financial strength of its rate
12 proposal. Payments to Treasury, in particular principal payments, are by law subordinate
13 to all of BPA's other payment obligations. Therefore, if BPA meets its Treasury payment
14 obligations, it will have met all its other financial obligations as well. For this reason,
15 TPP serves as the key prospective measure of BPA's ability to recover all its costs.

16 *Q. How do you calculate the TPP?*

17 A. We calculate TPP using a *Monte Carlo* modeling approach in which 3,000 separate
18 scenarios or *games* are generated. Each game covers two years – the year prior to the rate
19 period, FY 2008, and the single year of the rate period, FY 2009. In each game a test is
20 performed to see if BPA is able to make its Treasury payment during FY 2009. FY 2008
21 is simulated in order to reflect the effect of uncertainty during FY 2008 on the starting
22 2009 balance of reserves available for risk. The TPP is the percentage of those 3,000
23 games in which BPA makes its Treasury payment on time and in full in FY 2009.

24 *Q. What tool do you use to calculate the TPP?*

25 A. We use a model called the ToolKit to evaluate Power Services' ability to meet the TPP
26 standard, given the net revenue variability embodied in the distributions of operating and

1 non-operating risks. ToolKit is used to assess the effects of various policies,
2 assumptions, changes in data, and risk mitigation measures on the level of year-end
3 reserves attributable to generation.

4 *Q. How have you modified the ToolKit Model since the WP-07 Final Proposal?*

5 A. The version of ToolKit used in the WP-07 Supplemental Proposal is very similar to the
6 version used in the WP-07 Final Proposal. The ToolKit reads in two files of risk data,
7 one produced by the RiskMod model that reflects operating risks, and one from the
8 Non-Operating Risk Model (NORM). However, we have modified the Visual Basic for
9 Applications (VBA) code of ToolKit to account for two changes: the IOU REP
10 Settlement is no longer in effect; and the rate period is now a single year (FY 2009)
11 instead of three years (FY 2007-2009.) See Russell, *et al.*, WP-07-E-BPA-67 for an
12 updated discussion of the RiskMod and the NORM and for more details on changes to
13 the ToolKit.

14 *Q. What TPP percentage is BPA targeting with its WP-07 Supplemental Proposal?*

15 A. In this Supplemental Proposal, BPA is implementing its long-standing TPP standard of
16 95 percent. That standard, adopted in 1993 as part of BPA's 10-Year Financial Plan,
17 applies to a two-year rate period. Because the FY 2009 rate period is a one-year period,
18 we must convert the 95 percent TPP for two-year rate periods into the equivalent TPP
19 percentage for a one-year rate period. The one-year equivalent TPP is 97.5 percent.

20 *Q. How do you measure TPP for comparison to its TPP standard?*

21 A. We measure TPP in the ratesetting process used by each business function. The TPP
22 standard is a ratesetting standard, and because BPA now sets rates separately for the
23 power and transmission functions, the TPP test must be made separately also. BPA
24 believes that if each business function is meeting the TPP standard, then the Agency as a
25 whole is ensuring timely payment of its Treasury obligations sufficiently to comply with

1 the thrust of the TPP standard. Therefore, the proposed power rates must meet the one-
2 year standard of 97.5 percent.

3 **Section 3: Risk Mitigation Tools in the ToolKit Model**

4 *Q. What risk mitigation tools is BPA using to achieve the 97.5 percent TPP standard?*

5 A. BPA identified a list of potential risk management tools to be used as part of a
6 comprehensive risk management plan in Supplemental Risk Analysis Study,
7 WP-07-E-BPA-48. The tools that are included in the ToolKit analysis for the
8 Supplemental Proposal are liquidity reserve level, starting Power financial reserves
9 available for risk, temporary availability of Transmission financial reserves, a Cost
10 Recovery Adjustment Clause (CRAC), a Dividend Distribution Clause (DDC), and
11 Planned Net Revenues for Risk (PNRR). These tools address the uncertainties BPA is
12 facing for FY 2008 and 2009, particularly hydro conditions, market prices, operating and
13 non-operating costs, and fish and wildlife costs while assuring that reserves available for
14 risk that are attributed to Power Services do not accumulate to unnecessarily high levels.

15 *Q. Does the Supplemental Proposal contain other risk mitigation tools that are not modeled*
16 *in ToolKit?*

17 A. Yes. We are proposing to continue the NFB Adjustment (National Marine Fisheries
18 Service [NMFS] Federal Columbia River Power System [FCRPS] Biological Opinion
19 [BiOp] Adjustment) and the Emergency NFB Surcharge, but are not modeling them or
20 the risks they mitigate. The NFB Adjustment is an upward adjustment to the CRAC
21 Maximum Planned Recovery Amount (Cap) for FY 2009 if unforeseen fish and wildlife
22 costs or financial impacts of operational changes arise from a prescribed set of
23 circumstances in FY 2008 related to the litigation over the FCRPS BiOp. The
24 Emergency NFB Surcharge mitigates the risks of the same set of possible events that
25 might occur during FY 2009 should BPA be experiencing a cash crunch during FY 2009.
26 We are not modeling the impacts of these risk tools or the risks they cover because BPA

would prefer not to model in a rate case the potential independent actions of the Federal court or the possible outcomes of on-going negotiations for long-term agreements regarding fish funding levels. *See* Section 7 for further discussion of the NFB Adjustment.

Q. What do you mean by a “cash crunch”?

A. A cash crunch is defined as occurring when the Agency Within-year TPP for the fiscal year in which the NFB Trigger Event has occurred is calculated to be less than 80 percent when the financial effects of the Trigger Event, but not the revenues from the NFB Surcharge, are taken into account.

Q. Will the risk mitigation package apply to Slice purchases?

A. No. The Slice product is not subject to the proposed risk mitigation package because Slice customers cover their proportional share of risk by paying actual costs via a true-up mechanism and they receive their proportional share of actual secondary power.

Section 4: Financial Reserves Available for Risk

Q. Please explain the term “starting financial reserves available for risk.”

A. Starting financial reserves available for risk comprise cash in the Bonneville Fund and cash equivalents in the form of a deferred borrowing balance at the start of the first fiscal year of the rate period, *i.e.*, FY 2009. Since BPA is setting rates only for power in this rate case, it is only referring to those financial reserves attributable to the generation function.

Q. What does the phrase “available for risk” mean?

A. Some of the reserves attributed to Power Services at the beginning of FY 2008 are not considered to be available for risk because they are virtually certain to be distributed to customers in the near future. These are the reserves that BPA has accumulated due to the cessation in May 2007 of residential exchange benefit payments to the IOUs.

1 During the remainder of FY 2007, BPA's power rates continued to generate revenue to
2 cover the expense of the residential exchange benefit payments even though these
3 payments had been stopped. At the start of FY 2008, this had amounted to a total of
4 \$141.3 million. That amount has been subtracted from the reserves attributed to Power
5 Services at the beginning of FY 2008 in BPA's calculation of the starting reserves
6 available for risk.

7 *Q. Please explain how financial reserves are modeled as a risk mitigation tool.*

8 A. Financial reserves are BPA's central risk mitigation tool. During years of low secondary
9 revenue or other financial exigencies, reserves can be drawn upon to provide funds for
10 paying operating expenses and paying the Treasury, and during years of high net revenue
11 reserves they can be replenished. The first step in BPA's calculation of TPP is modeling
12 starting financial reserves available for risk for the rate period.

13 *Q. What are you assuming for FY 2009 starting reserves?*

14 A. At the time of this analysis, the actual starting reserve level for FY 2009 cannot be known
15 because of the uncertainty regarding Power Services' cash flow during the remainder of
16 FY 2008. To account for this uncertainty, we have modeled 3,000 games for FY 2008 to
17 produce 3,000 separate starting reserve values for FY 2009. The result showed an
18 expected value of Power starting reserves available for risk for FY 2009 of
19 \$1,031 million.

20 *Q. Does this mean BPA will have Power reserves available for risk of \$1,031 million at the
21 start of FY 2009?*

22 A. No. The actual amount of starting reserves for FY 2009 is unknown. We are using the
23 ToolKit model, along with RiskMod and NORM, to compute a distribution of 3,000
24 different starting reserve values for FY 2009. The expected value of our distribution of
25 starting reserves is \$1,031 million; the distribution ranges from a low of \$50 million
26 (reflecting a deferral of part of the Treasury payment for FY 2008) up to \$2,712 million.

1 Q. *Does the Supplemental Proposal risk mitigation rely solely upon reserves attributed to*
2 *Power?*

3 A. Yes, the reserves relied upon are only those reserves available for risk that are attributed
4 to Power, and not other agency reserves, with the exception that the definition of cash
5 crunch involves an assessment of the Agency Within-year TPP.

6 Q. *The temporary availability of other reserves for use in PBL rate-setting was one of the tools*
7 *in the WP-07 Final Proposal. Why are you not including such reserves in the Supplemental*
8 *Proposal?*

9 A. The WP-07 Final Proposal assumed some reserves attributed to the Transmission
10 function could be temporarily used by PBL in only one of the three years covered by that
11 PBL rate case, FY 2007. This possibility and the amount was calculated in the
12 Transmission Business Line's TR-06 rate case; no similar amount was determined from
13 Transmission Services' rate cases for other years to be temporarily available to the Power
14 function, therefore we have not assumed that any reserves that are not attributed to Power
15 are available, even temporarily, in the Supplemental Proposal.

16
17 **Section 5: Planned Net Revenues for Risk**

18 Q. *What is the role of Planned Net Revenues for Risk?*

19 A. BPA often includes PNRR as a component of the revenue requirement to bolster reserves
20 to mitigate the impacts of operating and non-operating risks. However, in this
21 Supplemental Proposal, we are not proposing to include PNRR. The rate period
22 comprises only a single year, which reduces the total amount of risk to be mitigated, and
23 the projections of starting reserves available for risk are unusually robust. These
24 reserves, combined with a modest CRAC (*see* next section,) are sufficient to meet BPA's
25 TPP standard without reliance on PNRR.

Section 6: Cost Recovery Adjustment Clause (CRAC)

Q. Is the CRAC in the Supplemental Proposal similar to the CRAC in the WP-07 Final Proposal?

A. Yes. It is a temporary upward adjustment to the power rates if forecast Accumulated Modified Net Revenues (AMNR) fall below the threshold shown on Table A, Attachment 1. The adjustment will be made by a percentage increase in light load hour (LLH), heavy load hour (HLH) energy and load variance rates. *See Supplemental Wholesale Power Rate Development Study (WPRDS), WP-07-E-BPA-49.*

Q. Please explain the timing of the CRAC adjustment.

A. Before the end of FY 2008, BPA will determine if the forecast of year-end AMNR is below the CRAC threshold for the CRAC applying to FY 2009. If AMNR is below the threshold, BPA will adjust energy rates for FY 2009. The adjustment will be a percentage increase to the applicable posted rates. This initial proposal does not call for a forecast of AMNR to be made in FY 2009, since the next year, FY 2010, is outside the rate period, and any CRAC that might apply to FY 2010 would be described in the rate case for that subsequent rate period.

Q. How was the CRAC threshold derived?

A. The threshold was originally discussed in terms of reserves because reserves are easier for many people to relate to BPA's financial position. BPA determined in the WP-07 Final Proposal that approximately \$750 million was an appropriate threshold level because it represented an appropriate compromise between a lower threshold that would trigger less frequently but require higher PNRR, and a higher threshold with higher total CRAC revenues but a lower level of PNRR. We propose to continue to use \$750 million of reserves available for risk as the CRAC threshold in this Supplemental Proposal.

1 Q. *Why is \$36 million the maximum recovery amount instead of \$300 million?*

2 A. Because the projections of reserves available for risk are unusually robust, and this is a
3 one-year rate period instead of a three-year rate period, a \$36 million cap is sufficient to
4 meet the 97.5 percent TPP standard without relying on PNRR with the risks of FY 2008
5 and FY 2009 that we have modeled.

6 Q. *What would be the effect of changing the maximum recovery amount of the CRAC?*

7 A. If the cap were increased above \$36 million, the TPP would be higher than the targeted
8 standard of 97.5 percent; if the cap were decreased below \$36 million, the TPP would be
9 below the targeted TPP standard and PNRR would have to be added to the revenue
10 requirement.

11 Q. *How is the total amount to be recovered through the CRAC adjustment determined?*

12 A. The total amount to be recovered through the CRAC adjustment is the lesser of the
13 amount by which AMNR is below the threshold and the maximum recovery amount
14 shown in Attachment 1, Table A.

15 Q. *How is the amount of rate increase calculated?*

16 A. The CRAC amount will be recovered from the energy rates subject to the CRAC, which
17 would both increase revenues from adjustable power rate sales and decrease the REP
18 payments to exchanging utilities by increasing the PF Exchange rate.

19 Q. *Please explain the CRAC Revenue Basis.*

20 A. The CRAC Revenue Basis is the total LLH and HLH generation revenue for products and
21 benefits that are subject to the CRAC, based on the most current revenue forecast
22 available in September 2008 for FY 2009.

23 Q. *How will the CRAC percentage be applied to customer bills?*

24 A. The CRAC percentage will be applied as a mills/kWh rate to the customer's HLH and
25 LLH energy and load variance rates. The CRAC adjustments will be shown as separate

1 line items on each customer's bill. *See* Bolden, *et al.*, WP-07-E-13-BPA, for an
2 explanation about the CRAC application to the demand rate.

3 *Q. Will there be a true-up of the CRAC?*

4 A. No. The CRAC adjustment to the rates is made based on the CRAC percentage
5 calculated prior to the start of the fiscal year with no true-up. Any over-collection or
6 under-collection due to changes between the third quarter review and the end of the fiscal
7 year will be addressed in the next fiscal year's analysis of the need for a CRAC.

8 *Q. Is the CRAC robust enough to mitigate all of BPA's risk?*

9 A. It is robust enough to meet BPA's TPP standard without any reliance on PNRR for the
10 FY 2009 rate period; this does not eliminate or totally mitigate risk, because the TPP
11 standard allows a 2.5 percent chance of a Treasury deferral in FY 2009.

12
13 **Section 7: The NFB Adjustment and the Emergency NFB Surcharge**

14 *Q. Are fish and wildlife issues being handled in the TPP modeling in a fashion similar to the*
15 *approach in the WP-07 Final Proposal?*

16 A. Yes. A base river operation is used in RiskMod, and a base F&W program is reflected in
17 the revenue requirement. Then some uncertainty over some program elements is
18 modeled in NORM (BPA direct program costs, and U.S. F&WS Lower Snake River
19 Hatcheries. *See* Risk Analysis Study, WP-07-E-BPA-48, Section 2.5.3.7.

20 *Q. Are the fish issues that are not modeled being treated the same as in the WP-07 Final*
21 *Proposal?*

22 A. Yes. The WP-07 Final Proposal included both the NFB Adjustment and the Emergency
23 NFB Surcharge, and this Supplemental Proposal also includes both.

Section 8: Dividend Distribution Clause (DDC)

Q. Is the DDC in this Supplemental Proposal similar to the DDC in the WP-07 Final Proposal?

A. Yes. It is virtually identical, except that the threshold as measured in AMNR is different. The starting point for this threshold is the same level of reserves available for risk, \$1,050 million. The threshold measured in AMNR is now \$218.6 million.

Section 9: Modified Net Revenue

Q. Have changes been made to the manner in which BPA calculates Modified Net Revenue (MNR) or Accumulated Modified Net Revenue (AMNR)?

A. No, they are calculated in the same way as in the WP-07 Final Proposal.

Section 10: Additional Risk Mitigation Tools and Efforts

Q. Are there other risk mitigation efforts currently underway that are not included in this analysis?

A. No. If significant issues are raised in the parties' testimony regarding risk mitigation, BPA would consider changes to its risk mitigation approach as necessary.

Section 11: The Relationship of the Proposed NFB Rate Provisions to the Current

NFB Rate Provisions

Q. What is an NFB Trigger Event?

A. According to language agreed to in meetings with customers and other parties during the WP-07 rate proceeding, an NFB Trigger Event is an event of one of the following four events that results in changes to BPA's FCRPS Endangered Species Act (ESA) obligations compared to those in the WP-07 Final Proposal as modified prior to this Trigger Event:

- 1 (1) A court order in *National Wildlife Federation vs. National Marine Fisheries*
2 *Service*, CV 01-640-RE, or any appeal thereof (“Litigation”);
3 (2) An agreement (whether or not approved by the Court) that results in the resolution
4 of issues in, or the withdrawal of parties from, the Litigation;
5 (3) A new NMFS FCRPS BiOp; or
6 (4) A BPA commitment to implement Recovery Plans under the ESA that results in
7 the resolution of issues in, or the withdrawal of parties from, the Litigation.

8 *Q. How would an NFB Trigger Event affect rates?*

9 A. It depends on when the NFB Trigger Event occurs and whether BPA is in a cash crunch
10 or not (this is what determines whether an NFB Trigger Event might lead to an NFB
11 Adjustment for the following year or an Emergency NFB Surcharge for the current
12 year). If BPA is in a cash crunch when the NFB Trigger Event occurs, then we will
13 follow the GRSPs for possible implementation of an Emergency NFB Surcharge. We
14 are not proposing to change the procedure specified in the GRSPs governing Emergency
15 NFB Surcharges, so we would undertake the same sequence of actions whether an NFB
16 Trigger Event occurs at the time of a cash crunch in FY 2008 or FY 2009.

17 *Q. What would happen if an NFB Trigger Event occurs in FY 2009 and BPA is not in a cash*
18 *crunch?*

19 A. The proposed rates do not provide for any response to those circumstances because the
20 conditions for applying an Emergency NFB Surcharge to FY 2009 rates would not have
21 been met, and any NFB Adjustment that might ensue would occur in FY 2010, and BPA
22 is not proposing any rates that apply to that year.

23 *Q. OK. What would happen if an NFB Trigger Event occurs in FY 2008 and BPA is not in a*
24 *cash crunch?*

25 A. To answer that, let’s look in more detail at the timing of the calculations for an NFB
26 Adjustment to FY 2009 rates. The current GRSPs call for calculations in August 2008,

1 at essentially the same time as the calculations for determining whether there will be a
2 CRAC or DDC during FY 2009; we are proposing to change this to early September in
3 this Supplemental Proposal. In either case, BPA will be analyzing the financial impacts
4 in the August-September time frame along with the CRAC/DDC calculations. If BPA
5 anticipates that the proposed rates will receive interim approval from the Federal Energy
6 Regulatory Commission by October 1, 2008, BPA will use the proposed GRSPs to
7 analyze the financial impacts of the NFB Trigger Event to determine how much of a
8 change to the CRAC cap to make, and the financial impact will be calculated in
9 reference to the operation and program for FY 2008 that were assumed in the final
10 Supplemental Proposal. On the other hand, if BPA anticipates that the current rates will
11 be in effect on October 1, 2008, BPA will use the current GRSPs to make the NFB and
12 CRAC calculations, and the financial impact will be calculated in reference to the
13 FY 2008 operation and program, as adjusted, that were assumed in the WP-07 Final
14 Proposal.

15 *Q. What does “as adjusted” mean?*

16 *A.* It means that the fish and wildlife operation or fish and wildlife program (or both) that
17 BPA is implements in a fiscal year (*e.g.*, FY 2008) may not be exactly the same as that
18 assumed in the most recent rate case final proposal (*e.g.*, the WP-07 Final Proposal),
19 because BPA may have modified that operation and program after completing the
20 relevant final proposal – that is, the baseline for the “before” part of the NFB Trigger
21 Event impact calculation may have changed. The possibility of changes to the baseline
22 was foreseen during the design of the NFB mechanisms and the writing of the WP-07
23 Final Proposal GRSPs. The baseline needs to include the possibility of change because
24 customers feared that BPA could voluntarily make changes to the operation and program
25 that would increase expenses, and then, if an NFB Trigger Event occurred, roll the
26 voluntary changes in with the litigation-related changes and increase rates more than

1 could have been justified by the litigation-related changes alone. So “as adjusted”
2 merely means the operation and program that BPA is implementing as of the time
3 immediately before the NFB Trigger Event occurs.

4 *Q. Does it matter when during FY 2008 an NFB Trigger Event occurs?*

5 A. Yes, it does, if we anticipate that the proposed rates will go into effect on October 1,
6 2008. Let’s consider first an FY 2008 NFB Trigger Event that occurs after completion
7 of the modeling for the Final Supplemental Proposal. In that case, we will follow the
8 proposed GRSPs, which call for calculating the financial impact of the NFB Trigger
9 Event by comparing estimates of FY 2008 net revenue including the impact of the NFB
10 Trigger Event to estimates of FY 2008 net revenue under the operations and program
11 assumptions of the final Supplemental Proposal, as adjusted.

12 *Q. What about the case where an NFB Trigger Event occurs before the final Supplemental*
13 *Proposal is completed and you anticipate that the proposed rates will go into effect on*
14 *October 1, 2008?*

15 A. If an NFB Trigger Event occurs in FY 2008 early enough that that its impacts can be
16 factored into the final Supplemental Proposal, that is, modeling of FY 2008 can be
17 updated to reflect the NFB Trigger Event and if the NFB Trigger Event has effects on
18 FY 2009, modeling of FY 2009 can be updated to reflect the NFB Trigger Event, then
19 the calculations are quite different. The Supplemental Proposal GRSPs propose
20 calculating financial impacts of NFB Trigger Events by comparing FY 2008 net revenue
21 after the NFB Trigger Event to FY 2008 net revenue as modeled in the final
22 Supplemental Proposal. Since in this case, the final Supplemental Proposal has already
23 incorporated the NFB Trigger Event, there would be no impacts of the NFB Trigger
24 Event. The updating of the assumptions about operations and program in the final
25 Supplemental Proposal will have superseded the NFB Adjustment, and there will not be
26 an NFB Adjustment for this NFB Trigger Event.

1 Q. *Doesn't this mean that the net revenue impacts of this NFB Trigger Event are missed,*
2 *and are not recovered?*

3 A. No, they are fully recovered. By incorporating the FY 2008 effects into the modeling of
4 FY 2008, which affects FY 2009 starting reserves, and incorporating the FY 2009
5 effects into the revenue requirement for the FY 2009 rates, and then ensuring that the
6 FY 2009 rates meet BPA's TPP standard, the financial impacts of the NFB Trigger
7 Event on both FY 2008 and FY 2009 are fully accounted for in the revised FY 2009
8 rates.

9 Q. *Will BPA still go through the formal process of calculating an NFB Adjustment to the cap*
10 *on the CRAC if there isn't likely to be a CRAC?*

11 A. No. In the August-September calculations, BPA will calculate first whether a CRAC
12 will trigger. If the CRAC will not trigger, then an NFB Adjustment would have no
13 impact, and BPA will not necessarily calculate the financial impacts of an NFB Trigger
14 Event with the rigor that would be needed if it were to affect rates.

15 Q. *Could an FY 2008 NFB Trigger Event affect rates in both FY 2008 and FY 2009?*

16 A. Yes, there are two scenarios in which this could happen. First, an NFB Trigger Event in
17 FY 2008 could come when there is a cash crunch, but there isn't enough time remaining
18 in FY 2008 to collect additional revenue equal to the magnitude of the financial impact
19 of the NFB Trigger Event. Then the balance of the financial impact could result in an
20 NFB Adjustment to the FY 2009 CRAC cap.

21 Second, an NFB Trigger Event could occur that affects operations or program
22 elements in both FY 2008 and FY 2009. This could lead to what was termed a
23 "deemed" Trigger Event in the WP-07 Final Proposal: as soon as FY 2009 begins, an
24 NFB Trigger Event is deemed to have occurred in FY 2009; the event actually occurred
25 in FY 2008, but has effects on FY 2009 financial results. Both the original and the

1 deemed NFB Trigger Event could lead to Emergency NFB Surcharges (for rates in
2 FY 2008 and FY 2009, respectively).

3 *Q. Could two separate NFB Trigger Events affect FY 2009 rates?*

4 A. Yes, there are several ways this could occur. First, there could be two or more NFB
5 Trigger Events in FY 2008 in the absence of a cash crunch. These events would be
6 evaluated in the August-September time frame in a single analysis that might lead to an
7 NFB Adjustment to the FY 2009 CRAC cap.

8 Second, an NFB Trigger Event could occur in FY 2008 in the absence of a cash
9 crunch and lead to a change in the CRAC cap; if the CRAC triggers, this could increase
10 FY 2009 rates. Then an NFB Trigger Event could occur during FY 2009 when a cash
11 crunch is occurring, leading to implementation of an Emergency NFB Surcharge in
12 FY 2009 in addition to the CRAC that had been increased by the FY 2008 NFB Trigger
13 Event.

14 Third, there could be two or more NFB Trigger Events in FY 2009 that each lead
15 to Emergency NFB Adjustments. One of these events could be a deemed NFB Trigger
16 Event that is assessed as soon as FY 2009 begins. Since the existence of a cash crunch
17 implies that urgent measures are needed, Emergency NFB Surcharges are supposed to
18 be implemented rapidly, so the first Emergency NFB Surcharge might already have been
19 put in place when the second NFB Trigger Event occurs.

20 *Q. Do you anticipate NFB Trigger Events in FY 2008?*

21 A. Yes, we believe one NFB Trigger Event is highly likely (issuance of the final FCRPS
22 BiOp is scheduled for May 5, 2008) and another is more likely than not (execution of
23 one or more agreements that results in the resolution of issues in, or the withdrawal of
24 parties from, the Litigation). We also anticipate that there could be a court order
25 regarding the Litigation in FY 2008; however, the timing of the order, and whether or

1 not it would result in changes to BPA's FCRPS obligations compared to those in the
2 final Supplemental Proposal remain uncertain.

3 *Q. Are there other Biological Opinions being litigated that could affect BPA's fish and*
4 *wildlife costs?*

5 A. Yes, there is on-going litigation regarding the issuance of a BiOp for the Willamette
6 Valley Projects of the FCRPS, and on-going litigation regarding a BiOp for the Libby
7 Project.

8 *Q. Would either of these cases or BiOps be covered under the NFB clauses?*

9 A. No, by their terms, NFB clauses are limited to events relating to the litigation over ESA
10 obligations in the *National Wildlife Federal v National Marine Fisheries Service* case
11 only.

12 *Q. Have you considered modifying the NFB Adjustment clause and the Emergency NFB*
13 *Surcharge to cover litigation over these other BiOps?*

14 A. Yes, we considered this, but determined it was not needed for this FY 2009 rate period.
15 We believe it is highly unlikely that financial impacts from either BiOp could decrease
16 BPA's net revenue very substantially during FY 2009. We could, however, consider
17 modifying or expanding the NFB clauses in future rate cases if determined necessary or
18 appropriate.

19 *Q. Does this conclude your testimony?*

20 A. Yes.
21
22

Attachment 1

Table A: CRAC Annual Thresholds and Caps

[Dollars in millions]

AMNR Calculated at end of Fiscal Year	CRAC Applied to Fiscal Year	CRAC Threshold	Approx. Threshold as Measured in PS Reserves	Maximum CRAC Recovery Amount (Cap)
2008	2009	-\$81.4	\$750	\$36

Table B: DDC Thresholds

[Dollars in millions]

AMNR Calculated at End of Fiscal Year	DDC Applied to Fiscal Year	DDC Threshold in AMNR	Approx. Threshold as Measured in PS Reserves
2008	2009	\$218.6	\$1,050